#### Overview

- What is market research (MR)?
- Why do MR?
- Who does MR?
- When do you do MR?
- How do you do MR?
- Market Research Principles

#### What is Market Research?

#### FAR definition:

"collecting and analyzing information about capabilities within the market to satisfy agency needs"

> Window Shopping!!

# What is Market Research?

- Market research is a continuous process for gathering data on
  - product characteristics
  - suppliers capabilities
  - business practices
  - PLUS the analysis of that information to make acquisition decisions

# What is Market Research?

#### Commercial Item

- any item or service that is of a type customarily used for non-governmental purposes
- that has been sold, leased or licensed to the general public or has been offered for sale, lease or license to the general public
- May also include items that will be available in the future or that require some modification

- Optimize the potential for use of commercial items/services
- Opens communication channels
- Make an informed business decision
- DoD can no longer afford not to

It Just Makes Good Business Sense!!

- Agencies are required to conduct market research appropriate to the circumstances:
  - While developing (finalizing) new requirements documents for any acquisition;
  - Before soliciting offers for acquisitions exceeding the simplified acquisition threshold (SAT); and
  - Before soliciting offers for acquisitions under the SAT when adequate information is not available and the circumstances justify its cost

#### **Open Communication Channels**

- Acquisition Team
  - Key word is "team"
  - Brainstorming
  - Discussions

- Industry
  - Develop new potential sources
  - Update knowledge of tech advancements
  - Understand common marketplace practices

#### No Room for Adversarial

- Make an informed business decision
  - Type of contract
  - Use of incentives
  - Best Value
  - Small business considerations

# Who Does Market Research?



#### Who Does Market Research?

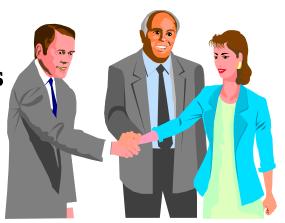


# Who Does Market Research?

 Business Requirements and Advisory Group (BRAG)

A customer-focused multifunctional team to plan and manage service contracts

- Market Research
- Requirements Definition
- Contract Structure
- Quality/Surveillance Measures
- Contractors Input



#### When do You do Market Research?

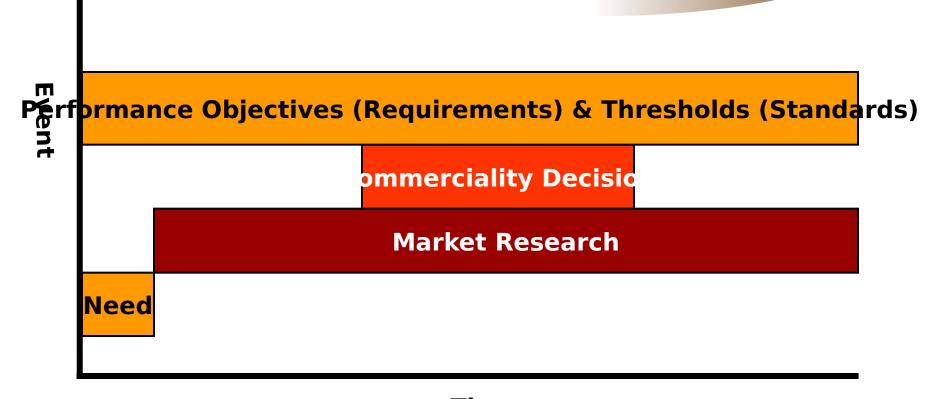
- As Part of Acquisition Planning
  - You should budget time and dollars for MR

• Before Making Commerciality Determination

#### When do You do Market Research?

- During the Development of the Program Requirements
  - To determine if commercial, nondevelopmental or developmental item or service
  - To identify commercial standards
  - To identify commercial QA practices
  - To write a performance-based work statement

#### When do You do Market Research?



Time

- Brainstorming

  Guidantaeed by MR

  Group Leader
  - Makes initial suggestions to begin session
  - Tracks time
  - Writes down ideas
  - Reminds everyone of "rules"

- Establish Time Limit
- No Editing
- No Discussion
- When DoneCompile andRefine List

- Establish a basic needs Statement
  - Can be as simple as 1 or 2 sentences
  - Should be outcome oriented
  - MR will help develop statement further
- Identify sources of information for market research

- Group members research sources of information
  - Objective of researching sources of information is to find potential sources contractor/vendors with whom you'll be able to exchange information with
- Group refines/develops list of companies, users who will be contacted

- Develop list of proposed questions
- Determine methods to be used
  - Personal contact
  - Telephone contact
  - Comprehensive questionnaire
  - Request for Information

- Analyze results of market research
  - Support commerciality decision
  - Translate market research findings into PWS requirements
    - Example: If findings revealed standards for warranties ranged between 1 and 2 years, question if a 5 year warranty is necessary
- Document details in report
- Post on homepage or BSX Web Page

- Start Early
- Involve Users
- Communicate
- Think of Market Research as an Iterative Process
- Tailor the Investigation
- Refine as you Proceed

- Start Early
  - Prior to Milestone 0
  - Budget time and money
- Involve Users
  - In addition to formal (BRAG) lines of communication, establish informal ones with actual users
- Communicate
  - Don't limit efforts to companies traditionally dealt with in the Government market

- Think of Market Research as an iterative process
  - Used to determine commercial availability
  - Used to identify commercial practices, standards to incorporate in PWS
  - Used to support business decisions
- Refine as you proceed



VS





- Tailor the investigation
  - Dependent on complexity, urgency, estimated dollar value, information readily available and past experience



# OUESTIONS?